**OGC Has Reviewed** 



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TO : DIR (KUBARK)

FROM : Auditor-in-Chief

SUBJECT: Report on Finance and Audit Activities, European Area, as of July 22nd, 1953.

## EXTRACT

10.

procurement in the Field. Likewise there is an urgent need for a sound property accounting system. In view of the fact that the chief of Headquarters Procurement Division recently visited Europe and was advised of the above needs, it is assumed that he has made an appropriate report to Headquarters. Further, I know that before I left Washington, a study on the proper system for accounting for property was nearing completion and it is expected that this will take care of many of the problems noted here. Instructions on these matters should be issued as soon as possible in view of the fact that conditions in the Field are far from satisfactory."



TAB

Tab 25X1A

## Approved For Release 2002/05/06: CIA-RDP78-04718A000700160014-4<sub>25X1A2g</sub> VIA: AIR POUCH DISPATCH NO.: DATE: 24 September 1953 P MEMORANDUM FOR: SENIOR REPRESENTATIVE, 25X1A6a SUBJECT: Europe-Near East-Africa Logistics Problems

- 1. Reports from various officials who have returned from the European-Near East-Africa areas in recent months indicate an urgent need for the establishment of an effective, uniform field logistics system, adequate to serve both operational support needs, and Agency over-all control and accounting requirements.
- 2. Particular reference is made to the recommendations of the Chief of Logistics, Headquarters, in his trip report of a recent visit to your station, a copy of which was forwarded to you 2 June. I have noted these recommendations, and I concur in them. In general, deficiencies were noted in the following respects:
  - a. Maintenance of accountable records
  - b. Control of local procurement
  - c. Surveillance and care of Agency property
  - d. Supply discipline
  - e. Control of real estate
- 3. These deficiencies appear to be present in some degree in all our operating areas. To help you eliminate them, we have intensified our efforts to develop uniform Agency field logistics regulations and operating procedures. These will be published shortly as operating directives for all field activities. In addition, I believe it is essential that Headquarters guidance be furnished in implementing these directives.
- 4. A team of logistics specialists from the Agency Logistics Office, including a representative from your Headquarters Area Division, will proceed to Europe, probably in early October, to provide on-the-spot expert assistance in establishing a uniform field logistics system. This team, operating from , will provide one or more specialists to visit each station in your area. The team's activities will include:

25X1A6a

- a. Proper identification of all Agency property.
- b. Accomplishment of a complete physical inventory of all Agency assets.
- c. Installation of adequate and uniform property records and procedures.
- 5. a. Team members will be on a temporary duty status, and may be rotated if warranted by length of absence of any team member from Headquarters.

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25X1A	oa per	guidance and supervision rmanent change of station	tef will be assigned to provide co to this project. He will be sent to, on a norma th responsibilities as indicated b	on 1 two		
		(1) Supervising and establishment of its mis	d directing the logistics team in ssion.	the		
			with assistance in the continuing ities, namely, supply, procurement and construction.	-		
		Headquarters of material	in the development and proper subm L requirements, and making recomme redistribution within the Theater ng those requirements.	ndations		
25X1A6a		(4) Assisting in the development and establishment of support bases in and making recommendations to Head-quarters for their future operations and area support responsibility				
		(5) Making recommendations to Headquarters on logistics policies and procedures.				
25X1A9a		c. (1) Chief, Supply Division, Agency Logistics Office, has been designated team chief and logistics coordinator during his tour abroad. There will be no change in currently established logistics responsibilities and authorities of Mission and Station Chiefs and Senior Representatives.				
25X1A 25X1A 25X1A 25X1A 25X1A	6a 2d2 .9a	of the Senior Representa the Chief of Administrat the accomplishment of hi communication to Headqua stration,	ion, to the Chief of Logi	sible thru stics, for nnel for		
25X1A9a		on-the-spot advice and as acy, and I am sure that yo	re no logistics command function, ssistance. His mission is importate will give him your full cooperate	nt to		
			/s/			
	LO/SD:OF	G:mt (23 Sept 1953)	ALLEN W. DULLES Director			
Distribu 2 - DCI 2 - A-DD 2 - DD/P 1 - LO 1 - SD/L			Concur:			
			/s/ Lawrence R. Houston Acting Deputy Director	or		
			(Administration)			
	Appro	Sved I of Nelease 2002/03/49 1	A9A-RDP78-947 <mark>18A000700160014-4</mark> -2- for Deputy Director (P.	lans)		
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25X1A



Oct 16 1953

Memorandum for: Acting Deputy Director (Administration)

Subject:

Establishment of Accountability in the Field

- 1. The Logistics Office is sending a team to the European area on or about 15 October 1953 to inventory material at field stations and to establish records and procedures consonant with Agency regulations.
- 2. Previous visits to the field have indicated that, in most instances, property records are highly inaccurate or non-existent. This condition is attributable to shortages of trained personnel, lack of comprehensive instructions and procedures, and lack of supply discipline. In view of these conditions, we propose to furnish the team with all available headquarters records of property at stations in that area, to instruct the team to establish property records on the basis of inventory, and to require Reports of Survey for shortages on the basis of headquarters records and/or current local records. Where current records reflect any indication of misuse, misappropriation or improper disposition of property, action will be taken in accordance with applicable regulations.
  - 3. Your approval is requested.

JAMES A. GARRISON
Chief of Logistics

CONCURRENCE:

DATE:

APPROVAL:

DATE:

16 Oct. 53

Acting General Counsel

25X1A

for Auditor-in-Chief

ACTING GENERAL DATE:

APPROVAL:

ACTING Deputy Director
(Administration)

TRANSMITTAL SLIP									
	13 N	ovember 1953 (Date)							
TO: Colonel White									
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Europe and the Fa No action is		<del>U</del>							
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BUILDING	ROOM NO.	EXTENSION							
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## ROUTING AND RECORD SHEET

-11)

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn acro and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insure before further routing. This Routing and Record Sheet should be returned to Registry.

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